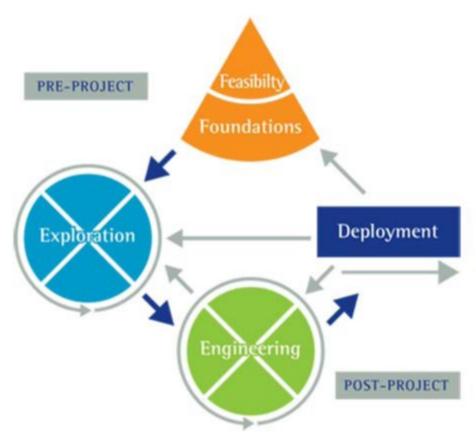


Managing an Agile Project: Driving Project Delivery with a Focus on Value

11 Feb & 13 May 2014, London

www.unicom.co.uk/agilepm





Managing an Agile Project: Driving project delivery with a focus on value

11 Feb & 13 May 2014, London

Background:

In traditional 'waterfall' projects, the role of the project manager is established and understood. Agile is somewhat different. For example, popular agile methodologies typically eschew long range project planning in favour of a fluid, iterative approach, and describe the virtues of self-organising teams over the traditional top-down project structure. This makes the role of the project manager – and the value of project management – less clear cut. Many organisations seeking the benefits of agile assign the project manager to an agile project without having a clear understanding of how the project should be managed, and how 'agile' will change the nature of interactions between stakeholders and project team. Some organisations still envisage stage-gate sign-offs; others continue to expect traditional project management deliverables such a PID, a functional specification, Gantt-style project plans and progress reports, etc. Should agile project managers attempt to meet these demands? And if so, how? In this workshop we look at how agile project management differs from – or can coexist with – the linear approach inherent in Prince2 and similar methods, and which corporate governance often still demands. We apply real world experience and, via short and engaging interactive exercises, explore the role and develop the skills a project manager needs to deliver an agile project.

Benefits of attending:

This compact one-day workshop – the first in our *Agile Essentials* series – looks at Agile from a project manager's perspective. We explore how the roles in an agile project team differ from those in projects following a structured methodology, describe what the project manager's role should be, and explain how a good project manager can add value. Throughout the day, and based on real-life case studies, we go beyond the theory of agile to explore what it is really like to run an agile project, what kind of challenges are likely to arise, and how to overcome them. At the end of the day delegates will be able to answer the following questions:

- What type of projects are good candidates for an agile approach?
- What is the role of a project manager on an agile project?
- What tools can I use to maintain control over an agile project?
- How different are the team dynamics on an agile project?
- How do I keep a handle on requirements and stay within budget?
- How can I estimate or plan the work we need to do when requirements are evolving?
- How do I measure progress? How do I report progress?
- How can I ensure quality?
- What common issues and risks will I need to be ready for?

Delivered in a highly interactive style with a pragmatic focus on 'what works', this workshop is squarely aimed at individuals about to embark on a role as project manager on an agile project. The workshop will be especially valuable to experienced project managers who have experience and understanding of 'traditional' project management methods who will be moving on to managing agile projects in the near future.

www.unicom.co.uk/agilepm

Managing an Agile Project: Driving project delivery with a focus on value

11 Feb & 13 May 2014, London

Topics Covered:

What is Agile?

- ♦ Evolution of Agile
- ♦ Agile principles
- ♦ Most popular current Agile methodologies
- ♦ Waterfall vs. Agile similarities and differences

Where does Agile work well?

- ♦ Project type / size / criticality
- ♦ Corporate culture and ethos
- ♦ People considerations

Project Initiation

- Vision and objectives
- ♦ Defining success
- Understanding the business case
- Agile planning and estimating
- ♦ Prioritising functionality

The Project Team

- ♦ Roles and responsibilities
- ♦ Importance of stakeholders

Leadership

- ♦ Managing vs. facilitating
- **◊** Communication
- Understanding team dynamics

Understanding the Quality needs

- How is quality defined
- ♦ When is 'complete' really 'complete' – what constitutes 'finished'
- ♦ Test driven development
- ♦ Testing strategies

Governance

- ♦ What works on an Agile project
- ♦ Reporting
- ♦ An Agile project in a non-Agile programme

Managing Requirements

- Gathering requirements on an Agile project
- ♦ Managing change
- ♦ Prioritisation

Managing Delivery

- Planning and management of iterations
- ♦ Ensuring quality
- ♦ Daily meetings
- Adapting to change
- ♦ Managing risk
- ♦ Updating estimates, measuring progress
- How and when to test

Transitioning to Agile

- ♦ Preparing for change
- ♦ The first Agile project
- ♦ Common problems.

Who should attend:-

- Team roles on an Agile project
 - Project Managers
 - Programme Managers
 - IT Directors
- Software Development Managers
 - Software Managers

Managing an Agile Project: Driving Project Delivery with a Focus on Value

11 Feb & 13 May 2014, London

1st Delegate	Please book me on this event
Dr/Mr/Ms/MrsFirst Name	Agile Project Management: Driving project delivery with
Surname	a focus on value
Position	☐ 11 February 2014, London
Head of Department	☐ 13 May 2014, London
2nd Delegate	Registration Fee: 1 Day Workshop:
Dr/Mr/Ms/MrsFirst Name	£550.00 + VAT
Surname	Registration Details:
Position	negisti ation betails.
Head of Department	WHAT THE REGISTRATON FEE INCLUDES:
Contact Details Organisation	The registration fee for the training course or the event covers the following: attendance, copy of the documentation and materials, examinations where applicable and light refreshments. Accommodation is not included unless otherwise specified. Joining instructions will be sent to you approximately one week before the event (if for any reason these are not received, please contact UNICOM). PAYMENT TERMS: Payment is required in advance of the event or at the latest, paid at the event. All invoices carry a 10% surcharge, which is payable if the fee remains unpaid on the day of the event and 30 days thereafter; should the invoice remain unpaid beyond 30 days and up to 45 days the surcharge increases to 15% and if unpaid after 45 days the surcharge increases to 20%.
Email	For credit card payments a 2.5% fee amount is charged or for American Express cards the fee is 3% of the total amount.
INVOICE TOTAL I enclose a cheque made payable to UNICOM Seminars Please charge my: Card No. Expiry Date: Purchase Order Please invoice (include invoice address) F.A.O	CANCELLATION AND SUBSTITUTION TERMS: What happens if I have to cancel? If you confirm your CANCELLATION in writing up to fifteen (15) working days before the event or training start date and if the invoice has already been paid you will receive a refund less a 10% + VAT service charge; if the invoice has not been paid at that point you the a credit note for the existing invoice will be raised and a new invoice raised for the 10% + VAT service charge – the service charge invoice is due for payment by the original event / training start date. Regrettably, no refunds can be made for cancellations received less than 15 working days prior to the event and the invoice will remain due. SUBSTITUTIONS are welcome at any time – there is no fee for sending a substitute delegate on any event or training. If it is more than 15 working days but less than 5 working days before the course or training start date, you may TRANSFER your registration to a future date within a 6 month period. If it is less than 15 working days to the event /training start date you can still TRANSFER your booking to a future event future date within 6 months but an additional transfer fee of £125+VAT per person per event day will be charged (e.g. the transfer fee for a 2 day training is £250+VAT), invoices for transfer fees are due for payment within 7 days of the invoice date invoice. As we cannot guarantee that exactly the same event or training will be available, the transfer will be open to any other UNICOM event taking place within six months from the date of the original event. TRANSFERS are not accepted less than five (5) working days before the event or training unless there are exceptional circumstances and the acceptance of the transfer is at the discretion of UNICOM. Where a transfer has been made and a future date selected, the standard cancellation terms and conditions apply to the transferred booking just as if it were a new booking.
Address Post Code TelMobile	cannot guarantee repeats of the same event or training. INDEMNITY: Should for any reason outside the control of UNICOM Seminars Ltd, the venue or the presenters change, or the event be cancelled due to but not exclusively to industrial action, adverse weather conditions, an act of terrorism, presenter illness or other reasons beyond its control UNICOM Seminars Ltd will make reasonable endeavour to reschedule, but the client hereby indemnifies and holds UNICOM Seminars Ltd harmless from and against any and all costs, damages and expenses, including attorneys fees, which are incurred by the client as a consequence beyond the attendance fee due to UNICOM. The construction validity and performance of this Agreement shall be governed by all aspects by the laws of England to the exclusive jurisdiction of whose court the Parties hereby agree to submit.
Signature	

